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A. Well, the company has no lines of credit, no debt facility. It has — the company has no means of financing its operations, other than through internally generated profits at this point. While they're — the total capitalization of the company at the beginning was \$10,000. And, in fact, that \$10,000, you know, it's not much when you're doing \$20 million of revenue and having to pay the people and buy the components it takes to do that.

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So for a company like Butterfly, or specifically Butterfly, cash flow is crucial.

Q. So I want to shift then in the concept of this idea of the prepaid orders we've been talking a little bit about that today. Tell us what your opinion is about the function of prepaid orders in a start-up business like Butterfly Labs.

A. It is -- it's sort of viewed -- any sort of prepaid business model from -- from an entrepreneurial's point of view, from a point of view of operating a company, it's kind of the ideal or holy grail sort of business model. It is a way to finance the company that doesn't involve getting outside investors. It doesn't mean putting in a huge amount of your own capital. It -- it provides -- assuming you've been able to price your product properly to allow for some profit, it ensures that the company should be viable as long as you can continue to produce and sell that product. So it's a -- among the different methods of financing a business, it's

- 1 seen as probably the most desirable.
- Q. And when a company receives preorders, are there
- 3 representations made to customers about wait times or -- or
- 4 anything associated with the production of the product?
- 5 A. Specifically at Butterfly Labs?
- 6 Q. At Butterfly.
- 7 A. Yes. I -- I didn't come to the company before September,
- 8 but my understanding in reviewing screen shots and talking
- 9 | with company executives is that all along they have said to
- 10 | people, you know, this is a preorder, preorder terms,
- 11 | nonrefundable. Delivery of your product may take quite some
- 12 | time, two months or longer. Essentially don't order the
- product if you're not willing to wait the amount of time it
- 14 takes.
- 15 Q. And are you aware of efforts that Butterfly Labs made to
- 16 try to keep customers informed through its website about what
- was happening with the process?
- 18 A. Yes. With this product, in particular, there was a delay
- 19 from the expected initial delivery date that caused the
- 20 | company to have to say, this -- you know, we need to do some
- 21 rework on the product.
- 22 Once they had a handle on the redesign of their chip
- 23 or the -- the reengineering of the power that was being
- 24 | consumed and the heat that the chip was producing, they put an
- 25 | advisory on their website that said, Okay. We're -- you know,

- engaged me to help them. They've been very open to all of the
- 2 suggestions that I've made as recommendations.
- 3 Q. And -- and they have done more, they have adopted those
- 4 and tried to help those be a part of what the company is
- 5 trying to do?
- 6 A. We -- I mean, we have a ways to go, but yes, they have
- 7 done that with -- I can't think of an exception. Anything
- 8 that I recommended we do has been done.
- 9 Q. Okay. I want to touch briefly on the -- the purchase of
- 10 the car and the house by the company. Are you aware of that?
- 11 A. I am.
- 12 O. Okay. Let's -- let's talk about that. What is your
- understanding about those two assets?
- 14 A. So the -- the Audi was purchased, I believe in May of
- 15 | 2012. The house, as was discussed earlier, was bought in
- 16 December of 2012.
- 17 Q. And how does the company, that perhaps is showing loss on
- 18 its tax return, buy a house or a car?
- 19 A. So we talked about the prepaid sales model earlier where
- 20 you get cash in advance of delivering on whatever the promised
- 21 product is. So the actual cash available comes from those
- 22 presales.
- It would -- it would certainly be unwise to spend
- 24 all of that money that you collected, because you have to pay
- 25 payroll and you have to buy parts and you have to pay your

- 1 Q. Okay. Now, you talked about how somebody should
- 2 characterize personal use of company assets. And this car was
- 3 bought in, you know, May or thereabouts of 2012. Was that
- 4 characterized as personal income to Mr. Vleisides on his 2012
- 5 tax return?
- 6 A. On -- so the -- the proper way, yes, it was. Although it
- 7 | was not handled the preferred way from a tax reporting
- 8 | standpoint. It should have been reported as part of his W-2
- 9 | income as additional wages. The way that the former
- 10 | controller handled it is that she used a 1099 miscellaneous
- 11 form, which is a self-employment form.
- So they reported the value of what Mr. Vleisides
- 13 received and he reported it on his return. It was reported as
- 14 | self employment income, not as wages from the company.
- 15 Q. And has the company as assets that it has bought to
- 16 | improve its profitability bought houses for other employees?
- 17 A. It has not bought houses for any other employee.
- 18 Q. Okay. You said that you had asked Polsinelli to draft
- 19 notes to document the shareholder loans. When did you ask
- 20 them to do that?
- 21 A. About a week ago, probably.
- 22 Q. Okay. And you understand that Ms. Pierce asked for that
- 23 | information in September of 2013 when you came in?
- 24 A. I'm not aware of that.
- Q. Okay. And so in both circumstances, of the house and the

- loan, it was customers' money that went to Mr. Vleisides buying his house that he lives in, and to loan him and other shareholders money; right? Because of this prepaid model?

  A. It was certainly money that customers deposited, you know, with the company to purchase their products. I'm not entirely sure at which point legal entitlement to the money passes from the customer to the -- to the company. But the -- the money that any company uses, if it's not borrowed or put in by investors comes from its customers. In this case it all came from the customers.
- 11 Q. And you called it also advance pay?

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- A. I -- advances of salary, draws, payroll draws early on. By the end of 2012 what they had done is in the beginning as each draw was made it was added to the amount of the loan. At the end of the year it was deducted from the loan and moved over into salaries and wages. So by the end of 2012 no part of the loan reflected the wages part of what had been advanced to Mr. Vleisides.
- Q. Well, it kind of sounds like what happened, from your description, was that these shareholders were using company credit cards and making personal purchases and then they just turned into loans? They were turned into loans at some point?

  A. To some extent I would say that's correct. The company the company credit cards were used for both personal and business purposes, and the personal portion was shown as an

- 1 advance that would be -- need to be repaid by the shareholder.
- 2 Q. Now, should people who have company credit cards use them
- 3 | for personal expenses?
- 4 A. They should not.
- 5 Q. All right. And so does that continue on, do you know,
- 6 by -- by Mr. Vleisides?
- 7 A. I -- I will say that it probably has continued.
- 8 Q. All right. Are there other employees, in particular
- 9 Mr. Vleisides' mother, who has a company credit card that
- 10 | makes personal purchases on?
- 11 A. There are other company emp -- there are other company
- 12 employees who -- you know, the only one I've looked at closely
- 13 is Mr. Vleisides because of this issue. There are other
- 14 | company employees who have company credit cards. I do not
- 15 know whether Mr. Vleisides' mother has a company credit card.
- 16 Q. Did you prepare the 2012 financial statements or tax
- 17 returns?
- 18 A. I reviewed the 2012 tax returns that were prepared by
- 19 MarksNelson. And I did not produce or review, other than for
- 20 informational purposes, the 2012 financial statements.
- 21 Q. So having worked for this company for only approximately
- 22 | four months, you have not prepared any financial statements or
- 23 tax returns for -- for anybody involved here?
- 24 A. So I've prepared -- prepared. MarksNelson is contracted
- 25 to do the external accounting. Because the company lost its